



**CORPORATE & GOVERNANCE
DIRECTORATE**

APPENDICES

Items: 12.4.1 – 12.4.4

ORDINARY COUNCIL MEETING

To Be Held

Wednesday, 26th of May 2021
Commencing at 5.00pm

At

Shire of Dardanup
ADMINISTRATION CENTRE EATON
1 Council Drive - EATON

This document is available in alternative formats such as:
~ Large Print
~ Electronic Format [disk or emailed]
Upon request.

(Appendix ORD: 12.4.1A)

Strategic Financial Plan 2021-2031

Large document

Under Separate Cover

(Appendix ORD: 12.4.1B)

RISK ASSESSMENT TOOL									
OVERALL RISK EVENT:		Strategic Financial Plan 2021/22 – 2030/31							
RISK THEME PROFILE:		3 - Failure to Fulfil Compliance Requirements (Statutory, Regulatory)							
RISK ASSESSMENT CONTEXT:		Operational							
CONSEQUENCE CATEGORY	RISK EVENT	PRIOR TO TREATMENT OR CONTROL			RISK ACTION PLAN (Treatment or controls proposed)	AFTER TREATMENT OR CONTROL			RESIDUAL RISK RATING
		CONSEQUENCE	LIKELIHOOD	INHERENT RISK RATING		CONSEQUENCE	LIKELIHOOD	RESIDUAL RISK RATING	
HEALTH	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.
FINANCIAL IMPACT	The financial implications associated within the elements of the Strategic Financial Plan can affect the financial sustainability of Council	Minor (2)	Possible (3)	Moderate (5 - 11)	Not required.	Not required.	Not required.	Not required.	Not required.
SERVICE INTERRUPTION	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not Required - No Risk Identified	N/A	N/A
LEGAL AND COMPLIANCE	Legislative requirements and compliance determine the need for the production of various plans and financial projections	Minor (2)	Possible (3)	Moderate (5 - 11)	Not required.	Not required.	Not Required - No Risk Identified	N/A	N/A
REPUTATIONAL	The inclusion of projects and works within the various plans within the Strategic Financial Plan build community expectation.	Minor (2)	Possible (3)	Moderate (5 - 11)	Not required.	Not required.	Not Required - No Risk Identified	N/A	N/A
ENVIRONMENT	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not Required - No Risk Identified	N/A	N/A

RISK ASSESSMENT TOOL									
OVERALL RISK EVENT: New Reserve Accounts - Eaton Public Open Space; Dardanup Public Open Space and Burekup Public Open Space									
RISK THEME PROFILE:									
RISK ASSESSMENT CONTEXT: Operational									
CONSEQUENCE CATEGORY	RISK EVENT	PRIOR TO TREATMENT OR CONTROL			RISK ACTION PLAN (Treatment or controls proposed)	AFTER TREATMENT OR CONTROL			
		CONSEQUENCE	LIKELIHOOD	INHERENT RISK RATING		CONSEQUENCE	LIKELIHOOD	RESIDUAL RISK RATING	
HEALTH	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.
FINANCIAL IMPACT	Risk of misstatement in the Annual Budget and / or Annual Financial Statements.	Minor (2)	Rare (1)	Low (1 - 4)	Not required.	Not required.	Not required.	Not required.	Not required.
SERVICE INTERRUPTION	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.
LEGAL AND COMPLIANCE	Risk of Council breaching the Local Government Act 1995; Planning and Development Act 1995. Risk that Public Open Space funds collected by Council are not held in the correct Reserve Accounts as per legislative requirements.	Minor (2)	Rare (1)	Low (1 - 4)	Not required.	Not required.	Not required.	Not required.	Not required.
REPUTATIONAL	Loss of reputation through non-compliance or mismanagement of funds.	Minor (2)	Rare (1)	Low (1 - 4)	Not required.	Not required.	Not required.	Not required.	Not required.
ENVIRONMENT	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.

(Appendix ORD: 12.4.3A)

RISK ASSESSMENT TOOL									
OVERALL RISK EVENT: Failing to monitor the financial performance can increase the risk of a negative impact on the Shire's financial position. Non-compliance with legislative requirement could result in a qualified audit.									
RISK THEME PROFILE:									
3 - Failure to Fulfil Compliance Requirements (Statutory, Regulatory)									
RISK ASSESSMENT CONTEXT: Operational									
CONSEQUENCE CATEGORY	RISK EVENT	PRIOR TO TREATMENT OR CONTROL			RISK ACTION PLAN (Treatment or controls proposed)	AFTER TREATMENT OR CONTROL			RESIDUAL RISK RATING
		CONSEQUENCE	LIKELIHOOD	INHERENT RISK RATING		CONSEQUENCE	LIKELIHOOD		
HEALTH	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.
FINANCIAL IMPACT	Not monitoring ongoing financial performance would increase the risk of a negative impact on the financial position.	Moderate (3)	Unlikely (2)	Moderate (5 - 11)	Not required.	Not required.	Not required.	Not required.	Not required.
SERVICE INTERRUPTION	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.
LEGAL AND COMPLIANCE	Non-compliance with the legislative requirements that results in a qualified audit.	Minor (2)	Unlikely (2)	Low (1 - 4)	Not required.	Not required.	Not required.	Not required.	Not required.
REPUTATIONAL	Non-compliance that results in a qualified audit can lead stakeholders to question the Council's ability to manage finances effectively.	Insignificant (1)	Unlikely (2)	Low (1 - 4)	Not required.	Not required.	Not required.	Not required.	Not required.
ENVIRONMENT	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.

(Appendix ORD: 12.4.3B)



Monthly Financial Report

For the Period

1 July 2020 to 30 April 2021

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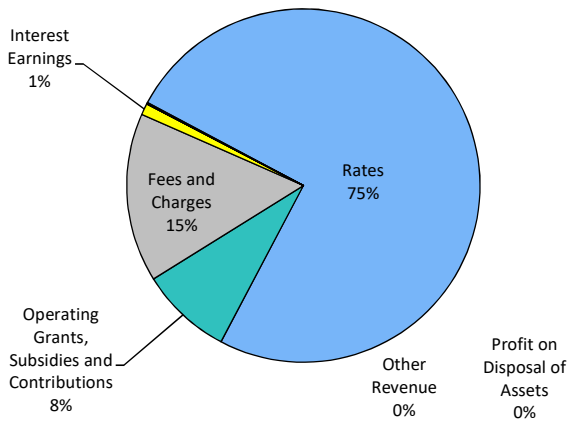
(Appendix ORD: 12.4.3B)



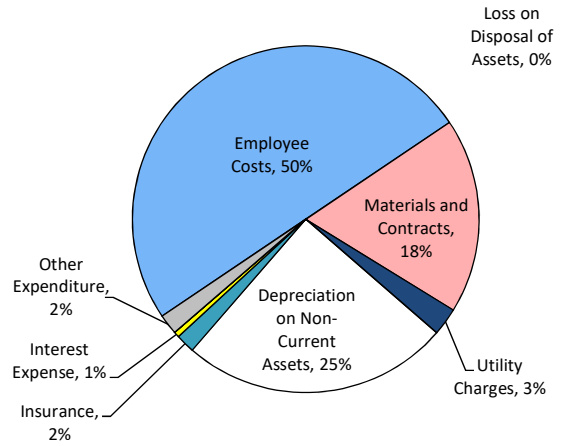
Monthly Financial Report For the Period Ended 30 April 2021

SUMMARY GRAPHS

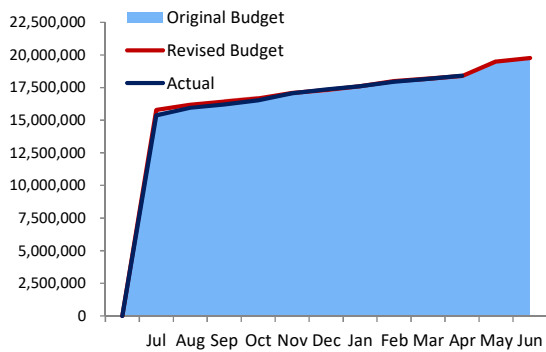
OPERATING REVENUE - ACTUAL YTD



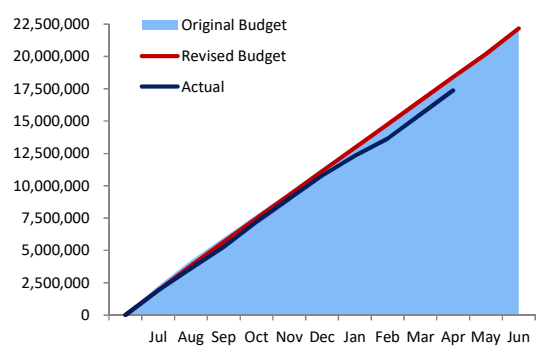
OPERATING EXPENSES - ACTUAL YTD



Total Operating Revenue - Budget - v Actual

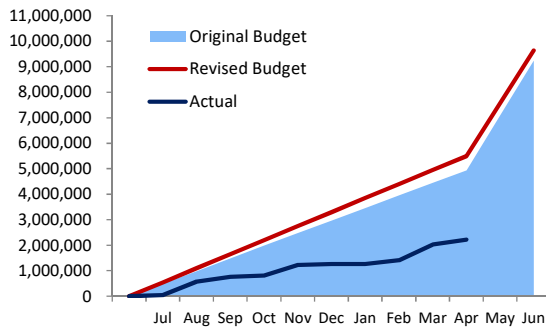


Total Operating Expenses - Budget - v Actual



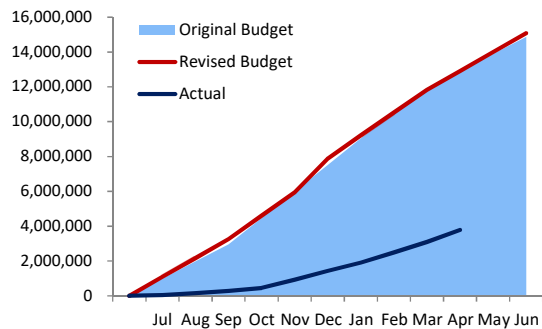
CAPITAL REVENUE

Capital Revenue - Budget - v - Actual



CAPITAL EXPENSES

Capital Expenses - Budget - v - Actual



This information is to be read in conjunction with the accompanying Financial Statements and Notes

(Appendix ORD: 12.4.3B)



**Statement of Financial Activity by Program
For the Period Ended 30 April 2021
(Covering 10 months or 83% of the year)**

Sch	2020/21	2020/21	2020/21	2020/21	Variance Y-T-D	Variance Y-T-D	2020/21	2019/20	
	Adopted Budget \$	Revised Budget \$	Y-T-D Revised Budget \$	Y-T-D Actual \$	Actual to Revised Budget \$	Actual to Revised Budget %	Forecast \$	Last Year Actual \$	
OPERATING ACTIVITIES									
Revenue									
Governance	4	28,800	28,900	24,070	3,139	(20,931)	(87.0%)	28,900	5,720
General Purpose Funding	3	15,659,482	15,361,243	14,383,240	14,336,935	(46,305)	(0.3%)	15,361,243	15,495,427
Law, Order, Public Safety	5	474,905	669,522	658,447	680,947	22,500	3.4% ▲	658,522	596,148
Health	7	2,150	5,150	4,280	4,754	474	11.1%	5,150	27,713
Education and Welfare	8	6,000	11,017	10,847	10,017	(830)	(7.7%)	11,017	7,205
Community Amenities	10	1,484,654	1,578,671	1,542,217	1,616,835	74,618	4.8%	1,578,671	1,526,710
Recreation and Culture	11	1,374,782	1,595,318	1,333,824	1,286,292	(47,532)	(3.6%)	1,595,318	2,404,911
Transport	12	396,841	156,474	150,710	146,829	(3,881)	(2.6%)	156,474	173,095
Economic Services	13	97,348	198,950	165,750	138,076	(27,674)	(16.7%) ▼	198,950	94,232
Other Property and Services	14	173,800	213,555	177,920	214,268	36,348	20.4% ▲	213,555	1,387,070
Total Operating Revenue		19,698,762	19,818,801	18,451,305	18,438,092	(13,213)	(0.1%)	19,807,801	21,718,231
Operating Expenses									
Governance	4	(1,210,103)	(1,168,813)	(999,594)	(870,788)	128,806	12.9% ▲	(1,168,813)	(1,186,604)
General Purpose Funding	3	(511,688)	(380,026)	(296,627)	(306,421)	(9,794)	(3.3%)	(380,026)	(331,323)
Law, Order, Public Safety	5	(1,619,329)	(1,822,722)	(1,536,850)	(1,297,195)	239,655	15.6% ▲	(1,797,143)	(1,710,879)
Health	7	(540,920)	(523,820)	(437,842)	(418,338)	19,504	4.5%	(523,820)	(547,380)
Education and Welfare	8	(784,183)	(892,690)	(761,475)	(660,796)	100,679	13.2% ▲	(868,230)	(750,714)
Community Amenities	10	(2,845,397)	(2,795,360)	(2,260,070)	(2,128,836)	131,234	5.8% ▲	(2,786,208)	(2,641,373)
Recreation & Culture	11	(7,597,856)	(7,539,282)	(6,297,745)	(6,033,717)	264,028	4.2%	(7,552,146)	(7,739,832)
Transport	12	(6,218,251)	(6,228,470)	(5,183,450)	(4,981,718)	201,732	3.9%	(6,204,835)	(5,878,151)
Economic Services	13	(513,473)	(569,364)	(474,370)	(411,199)	63,171	13.3% ▲	(569,364)	(469,137)
Other Property and Services	14	(233,368)	(272,894)	(239,264)	(292,855)	(53,591)	(22.4%) ▲	(276,820)	(237,410)
Total Operating Expenditure		(22,074,568)	(22,193,441)	(18,487,287)	(17,401,862)	1,085,425	5.9%	(22,127,406)	(21,492,803)
Net Operating Activities		(2,375,806)	(2,374,640)	(35,982)	1,036,230	1,072,212	2979.9%	(2,319,605)	225,428

(continued next page)

(Appendix ORD: 12.4.3B)



Statement of Financial Activity by Program For the Period Ended 30 April 2021 (Covering 10 months or 83% of the year)

	2020/21 Adopted Budget \$	2020/21 Revised Budget \$	2020/21 Y-T-D Revised Budget \$	2020/21 Y-T-D Actual \$	Variance Y-T-D Actual to Revised Budget \$	Variance Y-T-D Actual to Revised Budget %	2020/21 Forecast \$	2019/20 Last Year Actual \$
Net Operating Activities (from previous page)	(2,375,806)	(2,374,640)	(35,982)	1,036,230	1,072,212	(2979.9%)	(2,319,605)	225,428
ADJUSTMENTS OF NON CASH ITEMS								
(Profit)/Loss on Asset Disposals	0	2,792	2,330	1,432	(898)	100.0%	2,792	(1,048,762)
Accruals	0	(6,540)	0	0	0	0.0%	(6,540)	41,521
Fair value adjustment to financial assets	0	0	0	0	0	0.0%	0	(1,153)
Movement in contract liabilities associated with restricted cash	(2,310,010)	(2,316,935)	0	0	0	0.0%	(2,316,935)	2,411,684
Contra Repayment of Prefunded Infrastructure	0	0	0	0	0	0.0%	0	0
Depreciation on Assets	5,289,647	5,241,787	4,368,090	4,345,338	(22,752)	(0.5%)	5,241,787	5,253,788
Adjusted Net Operating Activities	A 603,831	546,464	4,334,438	5,383,000	1,048,562	24.2%	601,498	6,882,507
INVESTING ACTIVITIES								
Revenue								
Non-operating grants, subsidies & contributions	9,243,071	9,634,092	5,495,020	2,217,482	(3,277,538)	(59.6%) ▼	9,634,092	2,242,144
Proceeds from Disposal of Assets	257,969	362,217	301,840	39,545	(262,295)	(86.9%) ▼	362,217	1,333,892
Total Capital Revenue	9,501,040	9,996,309	5,796,860	2,257,027	(3,539,833)	(61.1%)	9,996,309	3,576,036
Expenditure								
Land & Buildings	(5,430,586)	(5,946,832)	(5,056,318)	(945,253)	4,111,065	81.3% ▲	(5,946,832)	(212,472)
Infrastructure Assets - Road / Bridges / Paths	(7,717,902)	(6,935,004)	(6,019,388)	(2,444,732)	3,574,656	59.4% ▲	(6,943,654)	(3,072,051)
Infrastructure Assets - Parks & Gardens	(677,156)	(896,718)	(747,220)	(303,600)	443,620	59.4% ▲	(896,718)	(426,819)
Vehicles	(940,438)	(1,232,975)	(1,027,470)	(76,683)	950,787	92.5% ▲	(1,232,975)	(325,321)
Furniture & Fittings	(112,993)	(78,405)	(65,310)	(13,555)	51,755	79.2% ▲	(78,405)	(130,794)
Total Capital Expenditure	(14,879,075)	(15,089,934)	(12,915,706)	(3,783,823)	9,131,883	70.7%	(15,098,584)	(4,167,458)
Net Capital Activities	B (5,378,035)	(5,093,625)	(7,118,846)	(1,526,796)	5,592,050	78.6%	(5,102,275)	(591,422)
FINANCING ACTIVITIES								
Revenue								
Proceeds from New Loans	750,000	750,000	0	0	0	0.0%	750,000	0
Transfers from Reserves	8,659,832	8,281,470	5,887,650	838,565	(5,049,085)	(85.8%) ▼	8,260,057	3,827,660
Total Financing Revenue	9,409,832	9,031,470	5,887,650	838,565	(5,049,085)	85.8%	9,010,057	3,827,660
Expenditure								
Repayment of Loans	(250,116)	(250,116)	(250,111)	(250,116)	(5)	(0.0%)	(250,116)	(279,748)
Principal element of finance lease payments	(119,658)	(215,506)	(179,966)	(194,172)	(14,206)	(7.9%)	(221,574)	(148,176)
Transfers to Reserves	(4,428,917)	(4,342,533)	(3,618,620)	(278,665)	3,339,955	92.3% ▲	(4,342,533)	(9,621,071)
Total Financing Expenditure	(4,798,691)	(4,808,154)	(4,048,697)	(722,953)	3,325,744	82.1%	(4,814,223)	(10,048,995)
Net Financing Activities	C 4,611,141	4,223,315	1,838,953	115,612	(1,723,341)	93.7%	4,195,834	(6,221,335)
FUNDING SOURCES								
Surplus/(Deficit) July 1 B/Fwd	D 382,052	474,501	474,501	474,501	0	0.0%	474,501	404,751
CLOSING FUNDS (A+B+C+D)	218,987	150,655	(470,954)	4,446,317	4,917,271	1044.1%	169,558	474,501

KEY INFORMATION

▲▼ Indicates a significant variance between Year-to-Date (YTD) Revised Budget and YTD Actual data as per the adopted materiality threshold.

▲ indicates a positive impact on the surplus/deficit position. ▼ indicates a negative impact on the surplus/deficit position.

Refer to Note 2 for an explanation of the reasons for the variance.

This statement to be read in conjunction with the accompanying Financial Statements and Notes

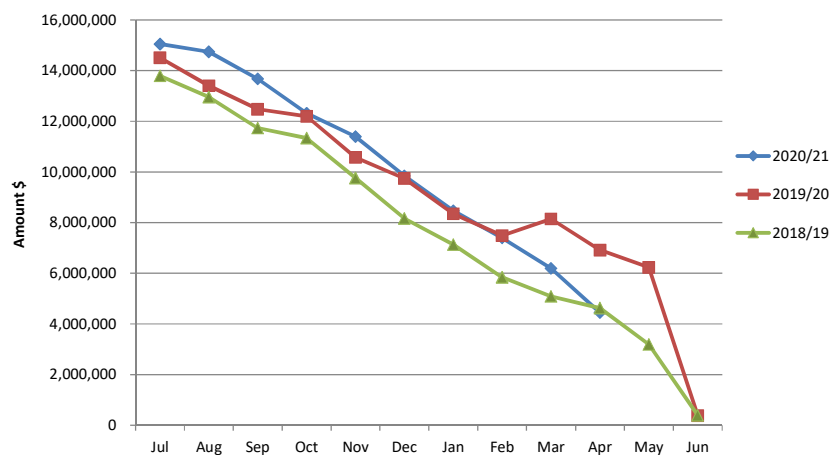
(Appendix ORD: 12.4.3B)



Statement of Financial Activity by Program For the Period Ended 30 April 2021 NET CURRENT ASSETS

Note	Year to Date Actual 30-Apr-2021 \$	Same Time Last Year Actual 30-Apr-2020	Last Year Closing 30 June 2020 \$
Represented By:			
CURRENT ASSETS			
Cash and Cash Equivalents	27,844,903	24,768,888	25,645,523
Rates Debtors Outstanding	582,308	563,315	396,109
Pensioner Rates Rebate	10,653	18,316	5,998
Sundry Debtors	225,466	154,961	781,928
Accrued Revenue	59,375	67,802	42,807
Prepaid Expenses	0	0	7,446
Goods & Services Tax / BAS Refund	60,881	49,291	280,631
Other Receivables	74	(97,700)	0
Inventories - Materials	11,917	5,047	11,917
Inventories- Trading Stock - Recreation Centre	7,310	8,430	7,310
Current Assets	28,802,887	25,538,350	27,179,669
LESS CURRENT LIABILITIES			
Payables:			
Sundry Creditors	(6,003)	(144,712)	(1,049,612)
Goods & Services Tax / BAS Payable	0	0	
Other Payables	(85,887)	(67,565)	(446,392)
Municipal Bonded Liabilities	(787,726)	(778,120)	(741,314)
Contract Liabilities	(4,637,361)	0	(4,862,896)
Prepaid Revenue - Rates / PPL	(585,755)	(327,108)	(685,142)
Accrued Interest on Debentures	(33,404)	(37,523)	(33,404)
Accrued Salaries & Wages	0	0	(96,114)
Other Accrued Expenses	0	0	(10,768)
Borrowings - Debentures	0	0	(250,116)
Provisions:			
Staff Leave Provisions	(1,437,008)	(1,272,697)	(1,437,008)
Current Liabilities	(7,573,145)	(2,627,725)	(9,612,764)
Net Current Assets	21,229,742	22,910,625	17,566,905
Less: Restricted Assets / Reserve Funds	(21,645,516)	(15,995,260)	(22,205,416)
Add: Current - Borrowings	0	0	250,116
Add: Current - Contract Liabilities held in Reserve accounts	4,862,091		4,719,271
Add: Current - Contract Liabilities - Leases			143,625
CLOSING FUNDS / NET CURRENT ASSETS (per previous page)	4,446,318	6,915,365	474,501

Liquidity Over The Year



(Appendix ORD: 12.4.3B)



Statement of Comprehensive Income by Nature or Type
For the Period Ended 30 April 2021
(Covering 10 months or 83% of the year)

	2020/21 Adopted Budget \$	2020/21 Revised Budget \$	2020/21 Y-T-D Revised Budget \$	2020/21 Y-T-D Actual \$	Variance Y-T-D Actual to Revised Budget \$	Variance Y-T-D Actual to Revised Budget %	2020/21 Forecast \$	2019/20 Last Year Actual \$
Revenue								
Rates	13,839,284	13,833,966	13,820,635	13,802,325	(18,310)	0.1%	13,833,966	13,716,704
Grants, Subsidies & Contributions	2,680,137	2,665,090	1,608,873	1,548,295	(60,578)	3.8%	2,665,090	3,496,488
Fees and Charges	2,730,279	3,001,323	2,745,136	2,847,251	102,115	(3.7%)	2,990,323	2,866,180
Interest Earnings	420,971	235,331	207,431	194,439	(12,992)	6.3%	235,331	512,789
Other Revenue	28,091	28,091	23,400	21,657	(1,743)	0.0%	28,091	24,685
	<u>19,698,762</u>	<u>19,763,801</u>	<u>18,405,475</u>	<u>18,413,967</u>	<u>8,492</u>	<u>(0.0%)</u>	<u>19,752,801</u>	<u>20,616,846</u>
Expenses								
Employee Costs	(10,505,383)	(10,514,934)	(8,748,090)	(8,692,551)	55,539	0.6%	(10,521,373)	(10,592,989)
Materials and Contracts	(4,891,097)	(4,938,008)	(4,021,683)	(3,163,170)	858,513	21.3%	(4,849,332)	(4,175,275)
Utility Charges	(552,620)	(573,128)	(477,352)	(447,956)	29,396	6.2%	(573,128)	(574,897)
Depreciation on Non-current Assets	(5,289,647)	(5,241,787)	(4,368,090)	(4,345,338)	22,752	0.5%	(5,241,787)	(5,253,788)
Interest Expense	(97,965)	(97,965)	(88,858)	(91,752)	(2,894)	(3.3%)	(97,965)	(117,813)
Insurance	(310,774)	(305,439)	(274,325)	(310,162)	(35,837)	(13.1%)	(305,439)	(316,060)
Other	(403,066)	(502,968)	(433,464)	(325,377)	108,087	24.9%	(525,968)	(333,679)
	<u>(22,050,552)</u>	<u>(22,174,228)</u>	<u>(18,411,862)</u>	<u>(17,376,306)</u>	<u>1,035,556</u>	<u>5.6%</u>	<u>(22,114,991)</u>	<u>(21,364,501)</u>
Operational Surplus / (Deficit)	(2,351,790)	(2,410,427)	(6,387)	1,037,662	1,044,049	16346.5%	(2,362,190)	(747,655)
Grants & Contributions for the Development of Assets	9,243,072	9,508,875	5,390,680	2,217,482	(3,173,198)	(58.9%)	9,508,875	2,647,334
Profit on Asset Disposals	0	0	0	0	0	0.0%	(2,792)	1,048,762
Loss on Asset Disposals	0	(2,792)	(2,330)	(1,432)	898	0.0%	0	0
Fair Value Adjustment to Financial Assets	0	0	0	0	0	0.0%	0	0
	<u>9,243,072</u>	<u>9,506,083</u>	<u>5,388,350</u>	<u>2,216,050</u>	<u>(3,172,300)</u>	<u>58.9%</u>	<u>9,506,083</u>	<u>3,696,096</u>
NET RESULT	6,891,282	7,095,656	5,381,963	3,253,712	(2,128,251)	39.5%	7,143,893	2,948,441
Other Comprehensive Income								
Changes on Revaluation of Non-Current Assets	0	0	0	0	0	0.0%	0	0
TOTAL COMPREHENSIVE INCOME	6,891,282	7,095,656	5,381,963	3,253,712	(2,128,251)	39.5%	7,143,893	2,948,441

(Appendix ORD: 12.4.3B)



Notes to the Statement of Financial Activity For the Period Ended 30 April 2021

1. PROGRAMS / ACTIVITIES

In order to discharge its responsibilities to the community, the Shire has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the Shire's Community Vision and for each of its broad activities/programs.

COMMUNITY VISION

Provide effective leadership in encouraging balanced growth and development of the Shire while recognising the diverse needs of the community.

PROGRAM NAME	OBJECTIVE	ACTIVITIES
GENERAL PURPOSE FUNDING	To collect revenue to allow for the provision of services	Rates, general purpose government grants and interest revenue.
GOVERNANCE	To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of Council and the administration support available to Council for the provision of governance of the District. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific Council services.
LAW, ORDER, PUBLIC SAFETY	To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local-laws relating to the fire prevention, animal control and protection of the environment, and other aspects of public safety including emergency services.
HEALTH	To provide services to achieve community and environmental health.	Maternal and infant health facilities, immunisation, meat inspection services, inspection of food outlets, noise control and pest control services.
EDUCATION AND WELFARE	To provide services to children, youth, the elderly and disadvantaged persons.	Pre-school and other education services, child minding facilities, playgroups, senior citizens' centres.
COMMUNITY AMENITIES	To provide services required by the community.	Rubbish collection services, operation of refuse site, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town planning schemes, cemeteries and public conveniences.
RECREATION AND CULTURE	To establish and effectively manage infrastructure and resources which help the social well being of the community.	Maintenance of halls, civic buildings, river banks, recreation centre and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library and other cultural facilities.
TRANSPORT	To promote safe, effective and efficient transport services to the community.	Construction and maintenance of streets, roads, bridges, footpaths, cycle ways, parking facilities, traffic control and depot. Cleaning of streets and maintenance of street trees, street lighting, etc.
ECONOMIC SERVICES	To help promote the shire and its economic wellbeing.	Tourism and area promotion, building control, provision of rural services including weed control and vermin control, standpipes.
OTHER PROPERTY & SERVICES	To monitor and control Council's overheads operating accounts.	Private works operations, plant repairs and operations costs, engineering operation costs.



Notes to the Statement of Financial Activity
For the Period Ended 30 April 2021

2. EXPLANATION OF MATERIAL VARIANCES IN THE STATEMENT OF FINANCIAL ACTIVITY BY PROGRAM

The material variances adopted by the Shire of Dardanup for reporting in the 2020/21 year is 5% or \$25,000, whichever is the greater. All variances are between Year-to-Date Actual and Year-to-Date Revised Budget values.

	Sch	2020/21 Y-T-D Revised Budget	2020/21 Y-T-D Actual	Variance to Y-T-D Revised Budget \$	Variance to Y-T-D Revised Budget %	Timing / Permanent	Material Variance - Explanation
OPERATING ACTIVITIES							
Revenue							
Governance	4	24,070	3,139	(20,931)	(87.0%)		
General Purpose Funding	3	14,383,240	14,336,935	(46,305)	(0.3%)		
Law, Order, Public Safety	5	658,447	680,947	22,500	3.4%		
Health	7	4,280	4,754	474	11.1%		
Education and Welfare	8	10,847	10,017	(830)	(7.7%)		
Community Amenities	10	1,542,217	1,616,835	74,618	4.8%		
Recreation and Culture	11	1,333,824	1,286,292	(47,532)	(3.6%)		
Transport	12	150,710	146,829	(3,881)	(2.6%)		
Economic Services	13	165,750	138,076	(27,674)	(16.7%)	Timing	\$46,000 for contributions to economic development project not yet received, \$18,000 higher building licence revenue.
Other Property and Services	14	177,920	214,268	36,348	20.4%	Timing	Contribution for insurance assistance package 7,600, public works supervision & verge inspection fees \$13,000, reimbursements for workers compensation and paid parental leave \$19,000.
Total Operating Revenue		18,451,305	18,438,092	(13,213)	(0.1%)		
Operating Expenses							
Governance	4	(999,594)	(870,788)	128,806	12.9%	Timing	Lower costs to date for: elected members fees and administration \$47,000, public relations & receptions \$22,000, regional resource sharing \$8,000, Legal & consultants costs \$22,000 and general governance \$25,000.
General Purpose Funding	3	(296,627)	(306,421)	(9,794)	(3.3%)		
Law, Order, Public Safety	5	(1,536,850)	(1,297,195)	239,655	15.6%	Timing	\$184,000 lower costs to date for fire control, mitigation & prevention activities (grant funded), \$64,000 for animal control, \$11,000 higher costs to date for bushfire brigade ESI operating expenses.
Health	7	(437,842)	(418,338)	19,504	4.5%		
Education and Welfare	8	(761,475)	(660,796)	100,679	13.2%	Timing	Lower costs to date for Community Services administration \$80,000, community programs \$19,000.
Community Amenities	10	(2,260,070)	(2,128,836)	131,234	5.8%	Timing	Lower operating costs to date - \$20,000 household sanitation, \$15,000 bulk waste collections, \$22,500 environmental expenses, \$25,000 public facility maintenance, \$14,000 town planning consultants, \$35,000 land development expenses (Kerr Road, Picton East).
Recreation & Culture	11	(6,297,745)	(6,033,717)	264,028	4.2%		
Transport	12	(5,183,450)	(4,981,718)	201,732	3.9%		
Economic Services	13	(474,370)	(411,199)	63,171	13.3%	Timing	Lower costs to date for building control \$14,400 and economic development alliances & initiatives \$54,000.
Other Property and Services	14	(239,264)	(292,855)	(53,591)	(22.4%)	Timing	Lower costs to date for software purchased \$47,000, public works consultants \$19,500; higher costs - public works overhead costs not yet allocated to works \$118,000.
Total Operating Expenditure		(18,487,287)	(17,401,862)	1,085,425	(5.9%)		
Net Operating Activities		(35,982)	1,036,230	1,072,212	(2979.9%)		

(continued next page)



Notes to the Statement of Financial Activity
For the Period Ended 30 April 2021

2. EXPLANATION OF MATERIAL VARIANCES IN THE STATEMENT OF FINANCIAL ACTIVITY BY PROGRAM (continued)

	2020/21 Y-T-D Revised Budget \$	2020/21 Y-T-D Actual \$	Variance to Y-T-D Revised Budget \$	Variance to Y-T-D Revised Budget %	Timing / Permanent	Material Variance - Explanation
Net Operating Activities (from previous page)	(35,982)	1,036,230	1,072,212	(2979.9%)		
ADJUSTMENTS OF NON CASH ITEMS						
(Profit)/Loss on Asset Disposals	2,330	1,432	(898)	0.0%		
Depreciation on Assets	4,368,090	4,345,338	(22,752)	(0.5%)		
Adjusted Net Operating Activities	4,334,438	5,383,000	1,048,562	24.2%		
INVESTING ACTIVITIES						
Revenue						
Non-operating grants, subsidies & contributions	5,495,020	2,217,482	(3,277,538)	(59.6%)	▼ Timing	Grants and contributions not yet claimed for 2020/21 capital projects including - \$766,000 fire brigade stations; \$478,000 for Parks & Reserves projects - new Eaton skate park, Glen Huon Reserve development, Gnomesville improvements, Millars Creek lighting & Peninsula Lakes Park upgrade; \$388,000 bridge renewal projects, \$1,313,000 Eaton Drive Extension, \$30,000 Roads to Recovery, \$32,000 disaster recovery funds, \$208,000 Heritage Walk Trail project, \$90,000 tourism signage. Only 2 utilities have been traded as at the reporting date. Planned disposals of plant and vehicles including a truck, tractor, loader, ride-on mower and several works utilities have been delayed due to the supply shortage of new machinery.
Proceeds from Disposal of Assets	301,840	39,545	(262,295)	(86.9%)	▼ Timing	
Total Capital Revenue	5,796,860	2,257,027	(3,539,833)	(61.1%)		
Expenditure						
Land & Buildings	(5,056,318)	(945,253)	4,111,065	81.3%	▲ Timing	The budget amount is for an even spread of expenditure on all building projects across the year, whereas many of the 2020/21 construction projects have had delayed start dates. Construction has commenced on Dardanup Central and Waterloo Bushfire brigade sheds, Eaton Bowling Club. Eaton skate park and pump track are at tender acceptance stage. Other projects are at preliminaries stage that includes Eaton Administration Centre & Library, Dardanup and Gnomesville toilets, and Eaton Oval Clubrooms.
Infrastructure Assets - Road / Bridges / Paths	(6,019,388)	(2,444,732)	3,574,656	59.4%	▲ Timing	Eaton Drive intersections upgrade; \$743,000 on road renewals incl. Harris Road; \$534,000 for pathways incl. Eaton Drive, Jindalee Way, Peppermint Way, Leicester Reserve - Watson Reserve; \$552,000 for bridge renewals - Ferguson Road, Pile Road and Martin Pelusey Road.
Infrastructure Assets - Parks & Gardens	(747,220)	(303,600)	443,620	59.4%	▲ Timing	Eaton boat ramp and Watson Reserve completed but no significant works to date on other 20/21 parks and reserve improvement projects including Peninsula Lakes Park, Millars Creek lighting, Glen Huon Reserve development and Gnomesville improvements.
Vehicles	(1,027,470)	(76,683)	950,787	92.5%	▲ Timing	Two cars have been purchased to date. Procurement of remaining machinery including tractor, loader and works utilities is in progress, with delays in vehicle delivery extending the timeline.
Furniture & Fittings	(65,310)	(13,555)	51,755	79.2%	▲ Timing	\$29,000 administration office furniture & IT equipment and \$19,000 Council chambers audio-visual equipment and general furniture not yet acquired.
Total Capital Expenditure	(12,915,706)	(3,783,823)	9,131,883	(70.7%)		
Net Investing Activities	(7,118,846)	(1,526,796)	5,592,050	(78.6%)		

(continued next page)



2. EXPLANATION OF MATERIAL VARIANCES IN THE STATEMENT OF FINANCIAL ACTIVITY BY PROGRAM (continued)

	2020/21 Y-T-D Revised Budget \$	2020/21 Y-T-D Actual \$	Variance to Y-T-D Revised Budget \$	Variance to Y-T-D Revised Budget %	Timing / Permanent	Material Variance - Explanation
FINANCING ACTIVITIES						
Revenue						
Proceeds from New Loans	0	0	0	0.0%		
Transfers from Reserves	5,887,650	838,565	(5,049,085)	(85.8%)	▼ Timing	Budget was for even spread over the year, whereas most transfer will occur at financial year end.
Total Financing Revenue	5,887,650	838,565	(5,049,085)	(85.8%)		
Expenditure						
Repayment of Loans	(250,111)	(250,116)	(5)	(0.0%)		
Donated Assets	0	0	0	0.0%		
Advance to community groups	0	0	0	0.0%		
Contra Repayment of Prefunded Infrastructure	0	0	0	0.0%		
Principal element of finance lease payments	(179,966)	(194,172)	(14,206)	(7.9%)		
Transfers to Reserves	(3,618,620)	(278,665)	3,339,955	92.3%	▲ Timing	Transfers made to date are for interest received on Reserve investments and for developer contributions to works received from new subdivision approvals (offset by corresponding revenue). Remaining reserve transfers are planned to occur at the end of the financial year.
Total Financing Expenditure	(4,048,697)	(722,953)	3,325,744	(82.1%)		
Net Financing Activities	1,838,953	115,612	(1,723,341)	(93.7%)		
FUNDING SOURCES						
Surplus/(Deficit) July 1 B/Fwd	474,501	474,501	0	0.0%		
CLOSING FUNDS (A+B+C+D)	(470,954)	4,446,317	4,917,271	(1044.1%)		

(Appendix ORD: 12.4.3B)



Notes to the Statement of Financial Activity For the Period Ended 30 April 2021

3. TRUST FUNDS

Funds held at reporting date over which the Shire has no control and which are not included in the financial statements are as follows:

NAME	BALANCE 1 JULY	RECEIPTS	INTEREST	PAYMENTS	ADJUSTMENTS (TRANSFERS)	CLOSING BALANCE
	\$	\$	\$	\$	\$	\$
Tourism WA for Ferguson Valley Project	172,736.03	0.00	0.00	(82,587.50)	0.00	90,148.53
Ross & Deborah bevan	0.00	40,000.00	0.00	0.00	0.00	40,000.00
Public Open Space	786,192.56	72,500.00	0.00	0.00	0.00	858,692.56
Accrued Interest	0.00	0.00	220.43	0.00	0.00	220.43
Plus: Outstanding Creditors	0.00	0.00	0.00	0.00	0.00	0.00
Less: Outstanding Debtors	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL	958,928.59	112,500.00	220.43	(82,587.50)	0.00	989,061.52

4. MUNICIPAL LIABILITIES

Funds held at reporting date for bonds and deposits not required to be held in the Trust Fund and classified as restricted to recognise that they are owed to developers/hirers and others. These are now classified as Municipal Liabilities as follows:

	BALANCE 1 JULY	RECEIPTS	INTEREST	PAYMENTS	ADJUSTMENTS (TRANSFERS)	CLOSING BALANCE
	\$	\$	\$	\$	\$	\$
Retention Bonds						
Ardross Estate Pty Ltd	45,590.02	0.00	0.00	0.00	0.00	45,590.02
Parkridge Group	51,384.53	34,682.53	0.00	0.00	0.00	86,067.06
South West Waste	10,777.36	0.00	0.00	0.00	0.00	10,777.36
Henty Brooke Estate	9,699.37	0.00	0.00	0.00	0.00	9,699.37
D Maher	8,186.85	0.00	0.00	0.00	0.00	8,186.85
Clifton Partners	347.34	0.00	0.00	0.00	0.00	347.34
Cristopher West Consultants	9,998.04	0.00	0.00	0.00	0.00	9,998.04
Burra98 Unit Trust	11,214.04	0.00	0.00	0.00	0.00	11,214.04
NTC Pty Ltd	779.33	0.00	0.00	0.00	0.00	779.33
Dale Thompson	2,078.72	0.00	0.00	0.00	0.00	2,078.72
Barry Garvey	3,540.62	0.00	0.00	0.00	0.00	3,540.62
Civil Tech	32,158.31	0.00	0.00	0.00	0.00	32,158.31
Westgate Property Group	18,375.50	0.00	0.00	0.00	0.00	18,375.50
Cleary Estate	3,132.42	0.00	0.00	0.00	0.00	3,132.42
Little Meadow Pty Ltd	15,631.53	0.00	0.00	0.00	0.00	15,631.53
Winterfall Nominees Pty Ltd	4,111.16	0.00	0.00	0.00	0.00	4,111.16
Thomas Fields Pty Ltd	30,868.39	0.00	0.00	0.00	0.00	30,868.39
Holland Loop Pty Ltd	17,644.12	3,360.00	0.00	0.00	0.00	21,004.12
Terrence J Coman	8,384.63	0.00	0.00	0.00	0.00	8,384.63
Garvey Road Pty Ltd	36,393.21	0.00	0.00	0.00	0.00	36,393.21
Burekup Developments Pty Ltd	4,700.36	2,550.55	0.00	0.00	0.00	7,250.91
Ardross Group of Companies		9,705.66	0.00	(9,705.66)	0.00	0.00
Total - Retention Bonds	324,995.85	50,298.74	0.00	(9,705.66)	0.00	365,588.93
Extractive Industry Rehabilitation Bonds						
L G Davidson	1,290.20	0.00	0.00	0.00	0.00	1,290.20
M Denholm	845.24	0.00	0.00	0.00	0.00	845.24
S Catalano	1,340.36	0.00	0.00	0.00	0.00	1,340.36
Bunbury Agricultural Society	2,387.88	0.00	0.00	0.00	0.00	2,387.88
D Busher	1,282.84	0.00	0.00	0.00	0.00	1,282.84
Valli & Co	2,600.14	0.00	0.00	0.00	0.00	2,600.14
Charles Hull Contracting	7,603.41	0.00	0.00	0.00	0.00	7,603.41
J & P Group	135,809.01	0.00	0.00	0.00	0.00	135,809.01
Total - Extractive Industries Bonds	153,159.08	0.00	0.00	0.00	0.00	153,159.08
Specified Projects						
Dardanup Central Bushfire Station Refurbishment - Red Cross - A Poad Bequest	93,776.15	0.00	0.00	0.00	0.00	93,776.15
Wells Recreation Ground Refurbishment/Expansion - Red Cross - A Poad Bequest	53,139.81	0.00	0.00	0.00	0.00	53,139.81
Total - Specified Projects	146,915.96	0.00	0.00	0.00	0.00	146,915.96
Sundry Deposits						
Unclaimed Monies	1,683.92	0.00	0.00	0.00	0.00	1,683.92
Bunbury Wellington Group of Councils	37,164.30	3,500.00	0.00	0.00	0.00	40,664.30
Cristal - Paint the Shire REAd project	5,030.01	0.00	0.00	(5,030.01)	0.00	0.00
Total - Sundry Deposits	43,878.23	3,500.00	0.00	(5,030.01)	0.00	42,348.22
Key Bonds	272.68	360.00	0.00	(320.00)	0.00	312.68
Hire Bonds	2,330.00	5,500.00	0.00	(5,150.00)	0.00	2,680.00
Kerb Bonds	75,041.91	0.00	0.00	0.00	0.00	75,041.91
TOTAL	746,593.71	59,658.74	0.00	(20,205.67)	0.00	786,046.78

(Appendix ORD: 12.4.3B)



Notes to the Statement of Financial Activity
For the Period Ended 30 April 2021

5. RESERVES - CASH BACKED

All reserves are supported by cash and cash equivalents and are restricted within equity as Reserves - cash backed.

NAME	BALANCE 1 JULY	RECEIPTS	INTEREST	PAYMENTS	ADJUSTMENTS (TRANSFERS)	CLOSING BALANCE
	\$	\$	\$	\$	\$	\$
Council Restricted						
Executive & Compliance Vehicles Reserve	243,184.02	0.00	0.00	0.00	0.00	243,184.02
Plant & Engineering Equipment Reserve	924,036.04	0.00	0.00	0.00	0.00	924,036.04
Eaton Recreation Centre - Equipment Reserve	280,102.25	0.00	0.00	0.00	0.00	280,102.25
Building Maintenance Reserve	1,783,239.12	0.00	0.00	0.00	0.00	1,783,239.12
Employee Relief Reserve	234,383.81	0.00	0.00	0.00	0.00	234,383.81
Employee Leave Entitlements Reserve	21,186.62	0.00	0.00	0.00	0.00	21,186.62
Refuse Site Environmental Works Reserve	83,833.42	0.00	0.00	0.00	0.00	83,833.42
Information Technology Reserve	504,179.04	0.00	0.00	0.00	0.00	504,179.04
Roadwork Construction & Major Maintenance Reserve	587,710.55	0.00	0.00	0.00	0.00	587,710.55
Accrued Salaries Reserve	433,352.06	0.00	0.00	0.00	0.00	433,352.06
Tourism Reserve	11,718.35	0.00	0.00	0.00	0.00	11,718.35
Recycling Education Reserve	61,264.57	0.00	0.00	0.00	0.00	61,264.57
Road Safety Programs Reserve	26,644.63	0.00	0.00	0.00	0.00	26,644.63
Council Land Development Reserve	21,057.89	0.00	0.00	0.00	0.00	21,057.89
Carried Forward Projects Reserve	3,291,189.81	0.00	0.00	0.00	0.00	3,291,189.81
Election Expenses Reserve	7,017.23	0.00	0.00	0.00	0.00	7,017.23
Town Planning Consultancy Reserve	97,705.92	0.00	0.00	0.00	0.00	97,705.92
Parks & Reserves Upgrades Reserve	676,804.61	0.00	0.00	0.00	0.00	676,804.61
Strategic Planning Studies Reserve	128,885.07	0.00	0.00	0.00	0.00	128,885.07
Pathways Reserve	315,889.37	0.00	0.00	0.00	0.00	315,889.37
Asset / Rates Revaluation Reserve	328,666.34	0.00	0.00	0.00	0.00	328,666.34
Refuse & Recycling Bin Replacement Reserve	54,644.89	0.00	0.00	0.00	0.00	54,644.89
Sale of Land Reserve	4,566,488.23	0.00	0.00	0.00	0.00	4,566,488.23
Storm Water Reserve	157,848.01	0.00	0.00	0.00	0.00	157,848.01
	14,841,031.85	0.00	0.00	0.00	0.00	14,841,031.85
Statute Restricted						
Contribution to Works Reserve	670,642.44	78,489.55	0.00	0.00	0.00	749,131.99
Eaton Drive - Access Construction Reserve	154,824.78	42,970.91	0.00	0.00	0.00	197,795.69
Eaton Drive - Scheme Construction Reserve	914,153.40	33,009.10	0.00	0.00	0.00	947,162.50
Fire Control Reserve	11,535.50	0.00	0.00	0.00	0.00	11,535.50
Collie River (Eaton Drive) Bridge Construction Reserve	1,564,304.17	15,439.52	0.00	0.00	0.00	1,579,743.69
Unspent Grants Reserve	3,795,446.83	0.00	0.00	838,564.75	0.00	2,956,882.08
Swimming Pool Inspection Reserve	4,488.00	0.00	0.00	0.00	0.00	4,488.00
Unspent Specified Area Rate - Bulk Waste Collection Reserve	80,609.91	0.00	0.00	0.00	0.00	80,609.91
Unspent Specified Area Rate - Eaton Landscaping Reserve	127,172.20	0.00	0.00	0.00	0.00	127,172.20
Wanju Developer Contribution Plan Unspent Loan Reserve	0.00	0.00	0.00	0.00	0.00	0.00
Dardanup Expansion Developer Contribution Plan Reserve	41,206.57	0.00	0.00	0.00	0.00	41,206.57
	7,364,383.80	169,909.08	0.00	838,564.75	0.00	6,695,728.13
Interest	0.00	0.00	111,460.68	0.00	0.00	111,460.68
Less: Outstanding Debtors	0.00	(2,705.00)	0.00	0.00	0.00	(2,705.00)
TOTAL	22,205,415.65	167,204.08	111,460.68	838,564.75	0.00	21,645,515.66

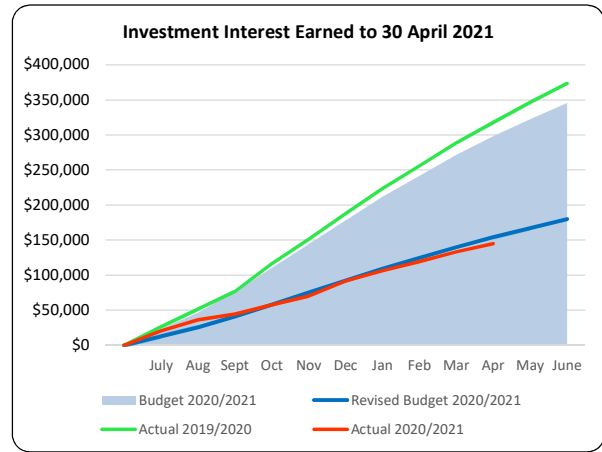
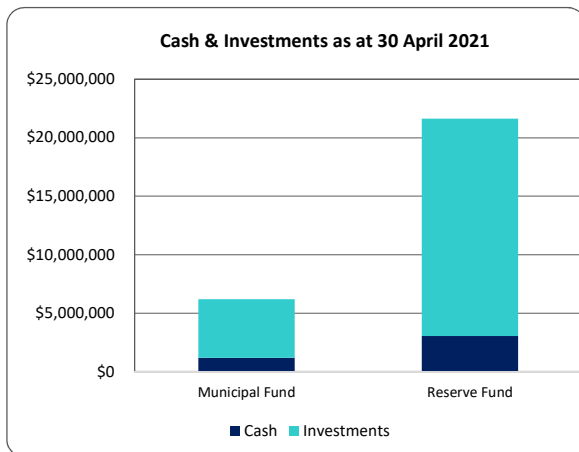
(Appendix ORD: 12.4.3B)



Notes to the Statement of Financial Activity For the Period Ended 30 April 2021

6. STATEMENT OF INVESTMENTS

BANK	TYPE	AMOUNT	RATE	DAYS	COMMENCEMENT	MATURITY	ESTIMATED INTEREST	INTEREST CREDITED 2020-2021
MUNICIPAL FUND								
CBA	Municipal Fund Bank Account	\$ 1,195,527.02	0.05%					\$1,104.64
NAB	Term Deposit	\$ 1,000,000.00	0.67%	273	9/2020	6/2021	\$5,011.23	
WBC	Term Deposit	\$ 1,000,000.00	0.31%	120	2/2021	6/2021	\$1,021.55	\$2,325.21
WBC	Term Deposit	\$ 1,000,000.00	0.68%	212	10/2020	5/2021	\$3,949.59	
Macquaire	Term Deposit	\$ 1,000,000.00	0.65%	182	1/2021	7/2021	\$3,241.10	
NAB	Term Deposit	\$ 1,000,000.00	0.30%	97	4/2020	6/2021	\$797.26	
	Interest received on matured deposits							\$9,973.31
		<u>\$ 6,195,527.02</u>					<u>\$14,020.73</u>	<u>\$13,403.16</u>
TRUST FUND								
CBA	Trust Fund Bank Account	\$ 989,061.52	0.05%				\$41.21	\$220.43
		<u>\$ 989,061.52</u>					<u>\$41.21</u>	<u>\$220.43</u>
RESERVE FUND								
CBA	Reserve Bank Account	\$ 3,033,851.01	0.05%					\$1,372.95
AMP	Term Deposit	\$ 1,100,000.00	0.80%	365	8/2020	8/2021	\$8,800.00	
NAB	Term Deposit	\$ 1,500,295.89	0.80%	356	8/2020	8/2021	\$11,706.42	
NAB	Term Deposit	\$ 1,000,000.00	0.62%	273	9/2020	6/2021	\$4,637.26	
NAB	Term Deposit	\$ 1,000,000.00	0.72%	365	9/2020	9/2021	\$7,200.00	
NAB	Term Deposit	\$ 1,000,000.00	0.30%	91	3/2021	6/2021	\$747.95	\$3,074.53
WBC	Tailored Term Deposit	\$ 4,000,000.00	0.80%	365	8/2020	8/2021	\$32,000.00	\$16,043.83
WBC	Term Deposit	\$ 1,000,000.00	0.68%	243	10/2020	6/2021	\$4,527.12	
WBC	Term Deposit	\$ 1,000,000.00	0.31%	148	2/2021	6/2021	\$1,256.99	\$2,325.21
ANZ	Term Deposit	\$ 3,000,000.00	0.82%	367	10/2020	10/2021	\$24,734.79	
ANZ	Term Deposit	\$ 3,011,368.76	0.10%	183	4/2021	10/2021	\$1,509.81	
ME Bank	Term Deposit	\$ 1,000,000.00	0.45%	181	3/2021	9/2021	\$2,231.51	
	Interest received on matured deposits							\$77,275.40
		<u>\$ 21,645,515.66</u>					<u>\$99,351.84</u>	<u>\$100,091.92</u>
					\$ 18,611,664.65			
	Total Interest Received							<u>\$113,715.51</u>



(Appendix ORD: 12.4.3B)



Notes to the Statement of Financial Activity For the Period Ended 30 April 2021

6. STATEMENT OF INVESTMENTS (continued)

Total Funds Invested

Total Funds Invested as at Reporting Date -

Municipal Fund Investment Portfolio	\$ 5,000,000.00
Trust Fund Investment Portfolio	\$ -
Reserve Fund Investment Portfolio	\$ 18,611,664.65
	<u>\$ 23,611,664.65</u>

Investment Policy - Portfolio Risk Exposure

Council's investment policy provides a framework to manage the risks associated with financial investments.

Portfolio - Terms of Maturity

Limits are placed on the term to maturity thereby reducing the impact of any significant change in interest rate markets and to provide liquidity.

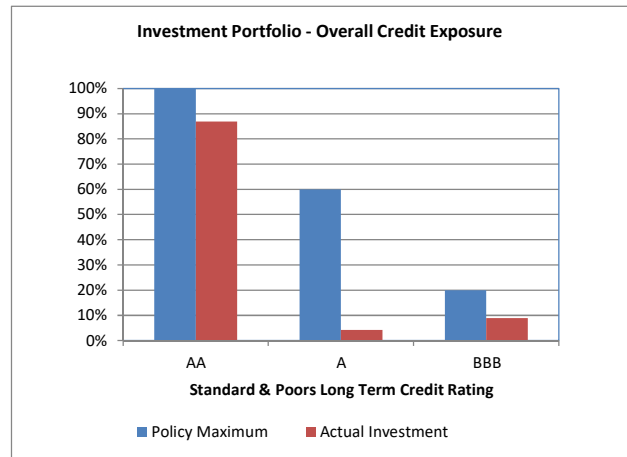
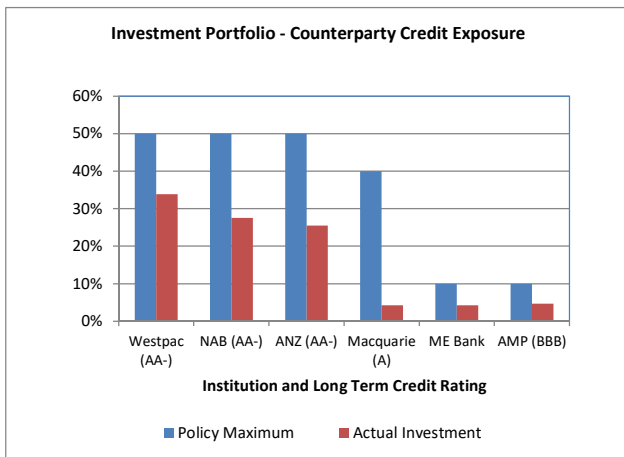
Counterparty Credit Exposure

Exposure to an individual authorised deposit-taking institution (ADI) counterparty will be restricted by their credit rating so that single entity exposure is limited.

Overall Credit Exposure

To control the credit quality on the entire portfolio, limits are placed on the percentage exposed to any particular credit rating category.

The following charts demonstrate the current portfolio diversity and risk compliance with the policy framework.



(Appendix ORD: 12.4.3B)



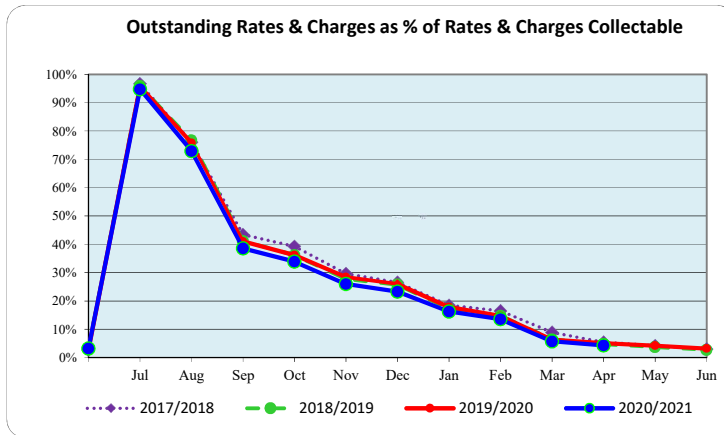
Notes to the Statement of Financial Activity For the Period Ended 30 April 2021

7. Accounts Receivable as at 30 April 2021

Rates and Charges Outstanding

2020/21 annual rates were raised on 16 July 2020 and were due for by 10 September 2020 for payment in full or for the first of four instalments. The final instalment was due by 18 March 2021.

As at the reporting date, total outstanding rates and charges (including pensioner deferred rates) is \$700,101. This equates to 4.27% of rates and charges collectable. It is the objective of management to achieve less than 4% of rates and charges outstanding by 30 June.

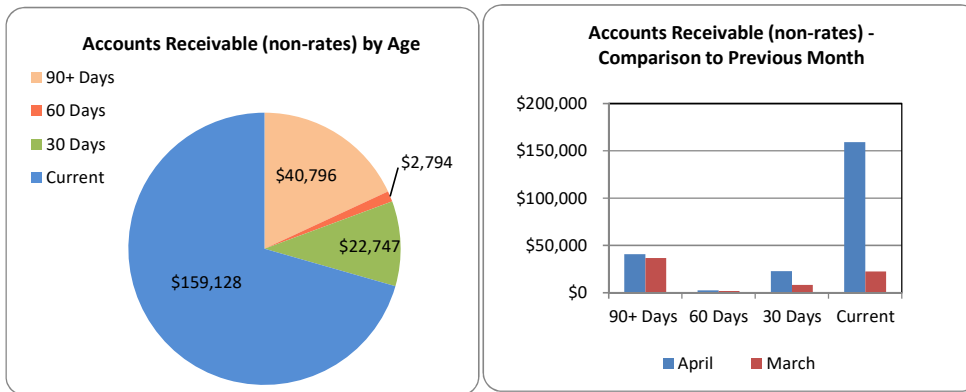


Sundry Debtors Outstanding (non-rates)

As at the reporting date, the total outstanding Sundry Debtors amount to \$69,351.

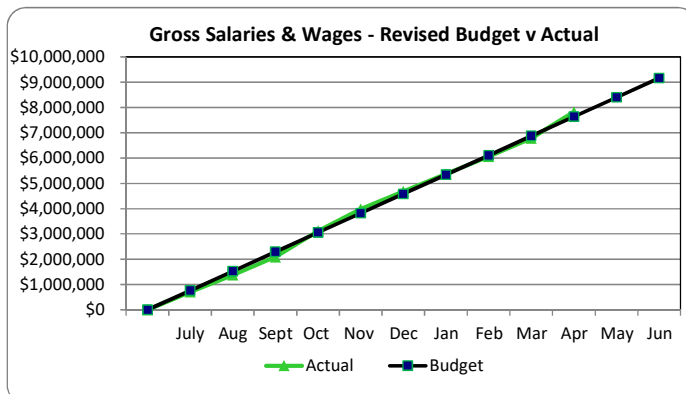
The significant invoices outstanding are \$22,000 and \$123,750 for two government grants and \$28,809 for development application fees. It is anticipated that payments of these will be received in May 2021.

Other debts outstanding in excess of 90 days are currently under review and may result in legal actions being instigated against these default debtors to recover the debts in the Court.



8. Salaries and Wages to 30 April 2021

At the reporting date, total salaries and wages expenditure is \$7,824,925 (85.4%) of the revised annual budget of \$9,163,754 for the 2020/21 financial year.





Notes to the Statement of Financial Activity
For the Period Ended 30 April 2021

9. RATING INFORMATION

RATE TYPE	Rate in \$	Number of properties	Rateable value \$	2020/21 Revised Budget rate	2020/21 Revised Budget interim rates	2020/21 Revised Budget back rates	2020/21 Revised Budget total revenue	2020/21 Actual total revenue	2019/20 Actual total revenue	2019/20 Budget total revenue
Differential general rate or general rate										
Gross rental valuations										
General Rates - GRV: Residential	0.100662	3,152	56,779,220	5,746,655	0	0	5,746,655	5,715,510	5,620,662	5,620,662
General Rates - GRV: Commercial	0.100662	59	14,495,740	1,428,025	0	0	1,428,025	1,459,170	1,369,549	1,369,549
General Rates - GRV: Industrial	0.100662	68	7,586,727	763,695	0	0	763,695	763,695	757,975	757,975
General Rates - GRV: Small Holding	0.100662	336	7,599,124	765,545	0	0	765,545	764,943	806,389	806,389
General Rates - GRV: Interim and Back Rates	0.100662	0	0	85,000	0	0	85,000	76,075	91,938	124,249
Unimproved valuations										
General Rates - UV: Broad Acre Rural	0.006259	491	274,608,000	1,718,765	0	0	1,718,765	1,718,315	1,709,026	1,709,026
General Rates - UV: Mining	0.006259	0	0	0	0	0	0	0	0	0
General Rates - UV: Interim and Back Rates	0.006259	0	0	0	0	0	0	0	0	0
Sub-Totals		4,106	361,068,811	10,422,685	85,000	0	10,507,685	10,497,708	10,355,539	10,387,850
Minimum payment										
Gross rental valuations										
General Rates - GRV: Residential	1,547.50	1,651	21,331,732	2,554,923	0	0	2,554,923	2,554,923	2,571,945	2,571,945
General Rates - GRV: Commercial	1,547.50	7	61,400	10,833	0	0	10,833	10,833	10,833	10,833
General Rates - GRV: Industrial	1,547.50	47	590,450	72,733	0	0	72,733	72,732	80,470	80,470
General Rates - GRV: Small Holding	1,547.50	85	682,270	131,538	0	0	131,538	131,538	111,420	111,420
General Rates - GRV: Interim and Back Rates	1,547.50	0	0	0	0	0	0	0	0	0
Unimproved valuations										
General Rates - UV: Broad Acre Rural	1,547.50	119	17,457,460	184,153	0	0	184,153	184,152	208,913	208,913
General Rates - UV: Mining	1,547.50	18	399,256	27,855	0	0	27,855	27,855	30,950	30,950
General Rates - UV: Interim and Back Rates	1,547.50	0	0	0	0	0	0	0	0	0
Sub-Totals		1,927	40,522,568	2,982,035	0	0	2,982,035	2,982,033	3,014,531	3,014,531
Discounts/concessions/write-off										
Total amount raised from general rates		6,033	401,591,379	13,404,720	85,000	0	13,489,720	13,479,741	13,370,070	13,402,381
Specified area rates							(5,000)	(27,433)	(1,016)	(5,000)
Total rates							13,484,720	13,452,308	13,369,054	13,397,381
							350,000	350,018	347,651	344,800
							13,834,720	13,802,325	13,716,705	13,742,181



Notes to the Statement of Financial Activity
For the Period Ended 30 April 2021

10. INFORMATION ON BORROWINGS

Debtenture Repayments

Particulars	Loan No.	Principal Opening Balance 01 July 2020	New Loans 2020/21		Principal Repayments 2020/21		Interest Repayments 2020/21		Principal Outstanding 30 June 2021	
			Actual \$	Revised Budget \$	Actual \$	Revised Budget \$	Actual \$	Revised Budget \$	Actual \$	Revised Budget \$
Community Amenities										
Wanju/Waterloo Industrial Park Developer Contribution Plans	New	0	0	750,000	0	0	0	0	0	750,000
Recreation and Culture										
Eaton Recreation Centre	59	280,690	(88,117)	(88,117)	(16,120)	(16,870)	(16,120)	(16,870)	192,573	192,573
Glen Huon Oval Club Rooms	69	965,470	(41,174)	(41,174)	(40,021)	(43,234)	(40,021)	(43,234)	924,296	924,296
Transport										
Depot Land	66	503,104	(58,628)	(58,628)	(21,586)	(23,169)	(21,586)	(23,169)	444,476	444,476
Economic Services										
Gravel Pit Land - Panizza Road	61	90,549	(23,901)	(23,901)	(3,108)	(5,805)	(3,108)	(5,805)	66,648	66,648
Other Property and Services										
Administration Building Extensions	65	123,303	(38,296)	(38,296)	(4,807)	(8,887)	(4,807)	(8,887)	85,007	85,007
		1,963,116	(250,116)	(250,116)	(85,642)	(97,965)	(85,642)	(97,965)	1,713,000	2,463,000

All debtenture repayments are financed by general purpose revenue.



**Notes to the Statement of Financial Activity
For the Period Ended 30 April 2021**

11. BUDGET AMENDMENTS

Amendments to the original budget since budget adoption. Surplus/(Deficit)

GL/JOB Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Revised Budget Running Balance
Budget Adoption							
Permanent Changes							
	Opening surplus adjustment		Opening Surplus	\$	\$	\$	218,988
0521502	DFES Mitigation Activity Fund grant to reduce bushfire risk	29/07/20 - 212-20	Operating Revenue		92,449		311,437
0511503	Bushfire Risk Management Plan - treatments to mitigate bushfire	29/07/20 - 212-20	Operating Expense		189,440	(189,440)	500,877
J11221	Pratt Road Reserve maintenance - erosion repairs	26/08/20 - 231-20	Operating Expense			(38,707)	311,437
1221507	Disaster Recovery Grant	26/08/20 - 231-20	Operating Revenue		38,707		311,437
0522501	LGGS capital grant to replace Dardanup Central BFB station	30/09/20 - 261-20	Non-operating Revenue		450,000		761,437
0522503	Donation of bequeathed estate for Dardanup Central BFB	30/09/20 - 261-20	Non-operating Revenue		90,000		851,437
J05022	Building construction - Dardanup Central BFB station	30/09/20 - 261-20	Asset Acquisition			(540,000)	311,437
1318004	Economic Development - Designated Area Migration Agreement	30/09/20 - 267-20	Operating Expense		55,000	(55,000)	256,437
1328501	Contributions to Designated Area Migration Agreement	30/09/20 - 267-20	Operating Revenue				311,437
J12306	Renewal - Bridge 3678 - Pile Road	30/09/20 - 274-20	Asset Acquisition			(250,000)	61,437
J12303	Renewal - Bridge 3658 - Ferguson Road	30/09/20 - 274-20	Asset Acquisition			(276,000)	(214,563)
J12310	Renewal - Bridge 4821 - Martin Pelusey Road	30/09/20 - 274-20	Asset Acquisition			(136,000)	(350,563)
1221504	Grant revenue Transport - Special Projects	30/09/20 - 274-20	Non-operating Revenue		526,000		175,437
0341003	Transfer from Reserve - Unspent Grants	30/09/20 - 274-20	Reserve Transfer		136,000		311,437
J12909	Ferguson Road Survey and Design	30/09/20 - 275-20	Asset Acquisition			(52,500)	258,937
J12907	Project preliminaries expenditure - reduced budget	30/09/20 - 275-20	Asset Acquisition		17,500		276,437
1221503	Grant revenue - Regional Road Group	30/09/20 - 275-20	Non-operating Revenue		35,000		311,437
0523502	Grant revenue - Animal Welfare Plan	28/10/20 - 288-20	Operating Revenue		10,000		321,437
0513503	Grant expenditure - animal control	28/10/20 - 288-20	Operating Expense			(10,000)	311,437
1021501	Grant revenue - waste management	12/11/20 - 308-20	Operating Revenue		59,051		370,488
0331003	Transfer to Reserve - Unspent Grants	12/11/20 - 308-20	Reserve Transfer		20,000	(59,051)	311,437
1124003	Fees & Charges Rec Centre - Admissions	25/11/20 - 312-20	Operating Revenue			(20,000)	331,437
1114013	Advertising - Rec Centre	25/11/20 - 312-20	Operating Expense		982		311,437
1123003	Fees & Charges - Lease of Reserves (Lot 101 Martin Pelusey Rd)	25/11/20 - 313-20	Operating Revenue			(30,000)	312,419
0522503	Capital Contributions - Fire Prevention (Poad bequest)	25/11/20 - 320-20	Non-operating Revenue		20,000		282,419
1121501	Grant revenue - CSFFF for skate park pump track	25/11/20 - 315-20	Non-operating Revenue		40,000		302,419
1141001	Transfer from Reserve - Building Maint. - skate park pump track	25/11/20 - 315-20	Reserve Transfer				342,419

(continued next page)



**Notes to the Statement of Financial Activity
For the Period Ended 30 April 2021**

11. BUDGET AMENDMENTS (continued)

Amendments to the original budget since budget adoption. Surplus/(Deficit)

GL/JOB Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Revised Budget Running Balance
				\$	\$	\$	\$
	Balance brought forward from previous page						342,419
J11644	Pump Track (Eaton Skate park)	25/11/20 - 315-20	Asset Acquisition			(60,000)	282,419
1221504	Grant revenue Transport - Special projects	25/11/20 - 325-20	Non-operating Revenue	834			283,253
J12678	2020/21 Grant funded - Local Roads and Community Infrastructure Program (LRCI)						
J12678	Burekup parking bay	25/11/20 - 325-20	Asset Acquisition		360,000		643,253
J12680	Murdoch Crescent / Margaret Circle Pathway	25/11/20 - 325-20	Asset Acquisition			(34,659)	608,594
J12681	Leicester Reserve Wetlands / Watson Reserve Pathway	25/11/20 - 325-20	Asset Acquisition			(47,312)	561,282
J12605	Clarke / Crampton / Shier reserve Pathway	25/11/20 - 325-20	Asset Acquisition			(120,134)	441,148
J12602	Peppermint Way Pathway	25/11/20 - 325-20	Asset Acquisition			(65,663)	375,485
J12629	Collie River Heritage Trail	25/11/20 - 325-20	Asset Acquisition			(52,438)	323,047
1121501	Grant revenue - LRCI - Sporting Buildings (Eaton Skate Park)	25/11/20 - 325-20	Non-operating Revenue	230,000			513,047
J11576	Skateparks - Upgrade	25/11/20 - 325-20	Asset Acquisition			(230,000)	283,047
1123501	Grant revenue - LRCI - Parks & Reserves Capital	25/11/20 - 325-20	Non-operating Revenue	245,041			528,088
J11573	Glen Huon Reserve - Development Works	25/11/20 - 325-20	Asset Acquisition			(118,500)	409,588
J11636	Gnomesville Master Plan - pathways and boardwalks	25/11/20 - 325-20	Asset Acquisition			(75,000)	334,588
J11625	Millars Creek Lighting	25/11/20 - 325-20	Asset Acquisition			(54,637)	279,951
1221504	Grant revenue Transport - Special projects	25/11/20 - 325-20	Non-operating Revenue	40,000			319,951
J12602	Peppermint Way Pathway	25/11/20 - 325-20	Asset Acquisition			(40,000)	279,951
1027501	Grant revenue - Other Community Amenities	25/11/20 - 325-20	Non-operating Revenue	100,000			379,951
J10308	Charlotte Street Toilets (and Rail Crossing)	25/11/20 - 325-20	Asset Acquisition			(100,000)	279,951
1221508	Contributions to Works - Roads	16/12/20 - 340-20	Non-operating Revenue	14,600			294,551
1241002	Transfer from Reserve - Road Construction Reserve	16/12/20 - 340-20	Reserve Transfer	11,930			306,481
J12910	Orchard Road Upgrade	16/12/20 - 340-20	Asset Acquisition			(26,530)	279,951
0522501	Grant revenue - DFES for installation of bushfire water tanks	20/01/21 - 07-21	Non-operating Revenue	102,335			382,286
J05022	Dardanup Central BFB - new fire station	20/01/21 - 07-21	Asset Acquisition			(20,467)	361,819
J05024	Burekup BFB - new water tank	20/01/21 - 07-21	Asset Acquisition			(20,467)	341,352
J05025	Joshua/Crooked Brook BFB - new water tank	20/01/21 - 07-21	Asset Acquisition			(20,467)	320,885
J05006	Waterloo BFB - fire station upgrade	20/01/21 - 07-21	Asset Acquisition			(20,467)	300,418
J05023	Wellington Mills BFB - fire station upgrade	20/01/21 - 07-21	Asset Acquisition			(20,467)	279,951

(continued next page)



Notes to the Statement of Financial Activity
For the Period Ended 30 April 2021

11. BUDGET AMENDMENTS (continued)

Amendments to the original budget since budget adoption. Surplus/(Deficit)

GL/JOB Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Revised Budget Running Balance
				\$	\$	\$	\$
	Balance brought forward from previous page						279,951
1016506	Land Development Expenses - Reserve 49275 - Kerr Rd, Picton East	24/02/21 - 24-21	Operating Expense			(50,000)	229,951
1026501	Contributions - Sale of land - Reserve 49275 Kerr Rd, Picton East	24/02/21 - 24-21	Operating Revenue	50,000			279,951
J11710	Burekup Hall - installation of roller shutters	24/02/21 - 26-21	Asset Acquisition		5,400	(5,400)	274,551
0412507	Other Governance - minor assets	24/02/21 - 26-21	Operating Expense	5,400			279,951
J08717	Diggers Club remembrance wall	24/02/21 - 37-21	Operating Expense		5,000	(5,000)	274,951
0827001	Contribution - Diggers Club remembrance wall	24/02/21 - 37-21	Operating Revenue	5,000			279,951
	Mid-year budget review - various amendments	31/03/21 - 76-21	Various		(129,296)		150,655
J11405	Comprehensive service and wheels replacement - ERC grandstands	28/04/21 - 105-21	Operating Expense		(30,000)		120,655
1144002	Transfer from Reserve - Eaton Recreation Centre Equipment Reserve	28/04/21 - 105-21	Reserve Transfer	30,000			150,655
1133003	Vehicle Purchase - Parks & Gardens (Trailers)	28-04-21 - 111-21	Asset Acquisition		9,545	(7,200)	143,455
1232003	Vehicle Purchase - Transport (Trailers)	28-04-21 - 111-21	Asset Acquisition		600		153,000
1143004	Sale of Asset - Parks & Gardens (Trailers)	28-04-21 - 111-21	Asset Disposal	749			153,600
1242001	Sale of Asset - Transport (Trailers)	28-04-21 - 111-21	Asset Disposal			(3,694)	154,349
1241008	Transfer from Reserve - Plant and Engineering Equipment Reserve	28-04-21 - 111-21	Reserve Transfer				150,655
				2,852,820		(3,013,602)	

RISK ASSESSMENT TOOL									
OVERALL RISK EVENT: Failing to monitor the financial performance can increase the risk of a negative impact on the Shire's financial position. Non-compliance with legislative requirement could result in a qualified audit.									
RISK THEME PROFILE:									
3 - Failure to Fulfil Compliance Requirements (Statutory, Regulatory)									
RISK ASSESSMENT CONTEXT: Operational									
CONSEQUENCE CATEGORY	RISK EVENT	PRIOR TO TREATMENT OR CONTROL			RISK ACTION PLAN (Treatment or controls proposed)	AFTER TREATMENT OR CONTROL			RESIDUAL RISK RATING
		CONSEQUENCE	LIKELIHOOD	INHERENT RISK RATING		CONSEQUENCE	LIKELIHOOD	RESIDUAL RISK RATING	
HEALTH	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.
FINANCIAL IMPACT	Not monitoring ongoing financial performance would increase the risk of a negative impact on the financial position.	Moderate (3)	Unlikely (2)	Moderate (5 - 11)	Not required.	Not required.	Not required.	Not required.	Not required.
SERVICE INTERRUPTION	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.
LEGAL AND COMPLIANCE	Non-compliance with the legislative requirements that results in a qualified audit.	Minor (2)	Unlikely (2)	Low (1 - 4)	Not required.	Not required.	Not required.	Not required.	Not required.
REPUTATIONAL	Non-compliance that results in a qualified audit can lead stakeholders to question the Council's ability to manage finances effectively.	Insignificant (1)	Unlikely (2)	Low (1 - 4)	Not required.	Not required.	Not required.	Not required.	Not required.
ENVIRONMENT	No risk event identified for this category.	Not Required - No Risk Identified	N/A	N/A	Not required.	Not required.	Not required.	Not required.	Not required.

